

# Results for the first half of 2024/2025

30 June 2025



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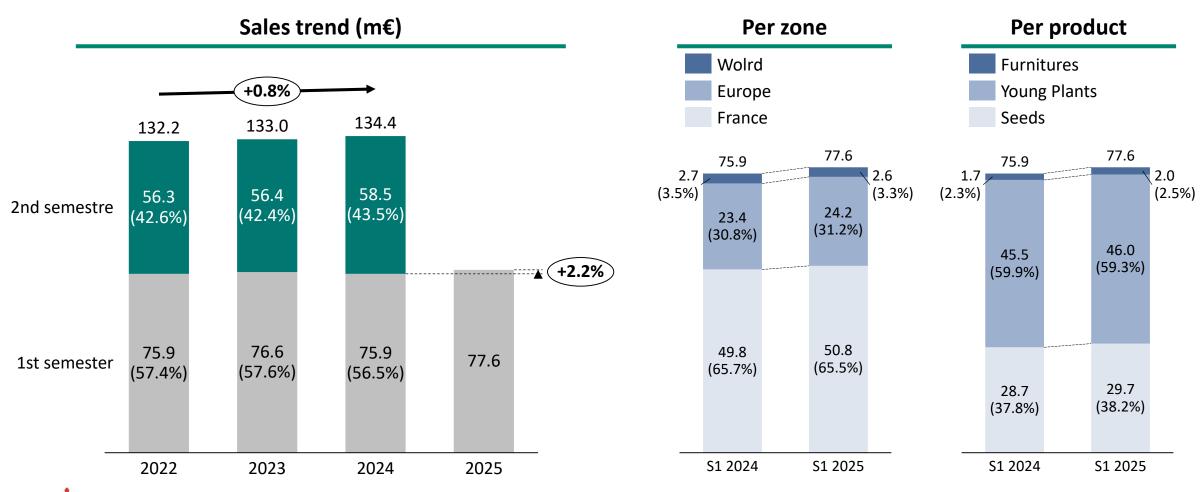
- 1. Arrival of Cédric Hocdé, Group Chief Financial Officer
- 2. Half-year results 2024/2025

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# Analysis of sales





## Profit and loss account

K€		2022/2023	2023/2024	2024/2025	Variation n/n-1
Sales		76 630	75 914	77 569	2.20%
Operating profit on ordinary activities		6 119	5 627	5 066	-10.00%
	OP/SALES	7.90%	7.40%	6.50%	0.9
Operating profit		4 883	5 693	5 028	-11.70%
Net profit group share		2 126	2 925	2 387	-18.40%

#### Note:

#### Shift from sales to recurring operating income

- Margin down by 5 points, or €2.9m, mainly due to an increase in production inputs and the decline in nursery business
- Partially offset by cost savings

#### **Shift from operating income to net income**

• Decrease of €267k in borrowing costs



## Balance sheet

K€ <b>Asset</b>	03/31/2024	03/30/2025
Goodwill	12 087	9 452
Non current assets	32 825	26 909
Inventories	55 397	48 168
Trade receivables	68 583	69 115
Cash	5 565	3 324
Other	10 466	11 527
Total Assets	184 923	168 494

<b>K€ Liability</b>	03/31/2024	03/30/2025
Shareholder equity	75 818	69 622
Long-term borrowings	18 655	11 639
Non-current rental obligations	3 763	3 277
Short and long term provisions	1 525	1 470
Other non-current liabilities	1 664	1 917
Tradea payables	16 230	17 330
Short terme borrowings	58 334	54 455
Other current liabilities	8 933	8 783
Total Liabilities	184 923	168 494

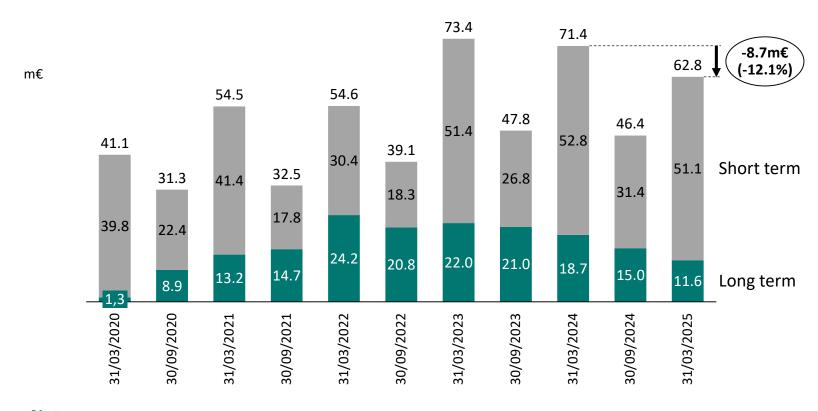
#### Note:

- Inventory reduced by €7.2m, but slight deterioration in customer receipts
- Reduction in short- and long-term debt



# Long term debt ration 16,7%

## Financial structure



#### Note:

• LT loans are taken out at fixed rates, with no bank covenants.



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# Working capital requirement

K€	03/31/2023	09/30/2023	03/31/2024	09/30/2024	03/31/2025	Variation n/n-1
WCR	110 573	84 770	109 988	83 931	103 344	- 6%
WCR in days of sales incl. VAT (calculated alternately over 6 and 12 months)	236	209	237	204	218	- 19 days
Ratio of trade receivables to sales (including VAT) in days	155	85	148	85	146	-2 days

#### Note:

• WCR improved by €6.6m as a result of lower inventories and work-in-progress



## Outlook

- Continued work on costs
- Strengthening top management
- Work to be carried out on margin recovery



# Next publication

26 november 2025

**Annual Sales** 



